



INSTITUTE OF
CHARTERED
SHIPBROKERS

MAY 2025 EXAMINATION SESSION

THURSDAY 22nd MAY 2025 - AFTERNOON

PORT AND TERMINAL MANAGEMENT

Time allowed – three hours

Answer any FIVE questions – all questions carry equal marks

Please read the questions carefully before answering

1. Your port has been approached by a major cruise line company who are considering using your port as an embarkation and disembarkation port for the forthcoming summer season. Create a formal response outlining the full range of core and added value services that your port can offer to this specific market sector.
2. Describe the concept of intermodal container through-transport supply chains. Discuss how this affects port planning and competition for a port of your choice.
3. Describe the advantages and disadvantages of state-owned ports compared to private ownership.
4. Define and discuss any **FOUR** of the following abbreviations.
 - a) C-TPAT
 - b) ITF
 - c) PMSC
 - d) PFSO
 - e) BOOT
5. Discuss the Health and Safety practices expected to be in an export grain terminal.
6. Discuss the advantages and disadvantages of freeports.
7. With the use of examples describe the main measures and indicators that would be used by port managers to measure port and terminal performance.
8. Using examples compare and contrast operational (day to day) and strategic (long-term) port planning.